NATIONAL ACADEMY OF RECORDING ARTS & SCIENCES, INC.

MICHAEL GREENE, President/CEO

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November 26, 2001

Mr. Lance Freed Rondor Music 2440 Sepulveda Blvd. Suite 119 Los Angeles, CA 90064

Dear Lance:

It's been a long time coming pal, but at last I am delighted to inform you that the Board of Trustees of the National Academy of Recording Arts & Sciences has voted your father, Alan Freed, as one of this year's recipients of the Academy's Trustees Award. This special merit GRAMMY is for individuals who, during their career in music, made significant contributions, other than performance, to the field of recording.

We would be honored if you were able to accept this award on behalf of your father. The Award Ceremony will take place at the Nominee Banquet on Tuesday, February 26, in Los Angeles.

We would also like to invite you to be our guest at the 44th Annual GRAMMY Awards Telecast on Wednesday, February 27, at the STAPLES Center in Los Angeles.

Please contact either me or Diane Theriot, our Vice President of Awards, to let us know if you will be able to participate in the presentation.

10 years.

With warm regards, and love,

Michael Greene

cc:

Garth Fundis, Chairman

Diane Theriot, Vice President/Awards